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Fiscal Year Ending March 31, 2023(FY22) Third Quarter Financial Briefing

Takashima & Co., Ltd. Securities Code 8007

Mar. 30, 2023



Takashima & Co., Ltd.

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1.FY22 3Q Financial Highlights

Executive Summary



FY22 3Q Performance Highlights Net sales increased due to the strong performance of the Electronics & Devices segment and the positive YoY growth of the construction supply segment. Profit decreased due to an increase in selling, general and administrative expenses resulting from increased sales activities to expand business performance, increased system investment, and expenses associated with the implementation of M&A.

FY23
Full-year
Forecast

Not changed.

Aiming to profit attributable to owners of parent ¥1,400M. Progress against the full-year forecast was slightly low, but within our expectations.

Dividends

Not changed. Expect ¥140 per year (Interim ¥70 and Year-end ¥70)

Consolidated Performance: P/L



- ✓ Net sales increased due to the strong performance of the Electronics & Devices segment and the positive YoY growth of the construction supply segment.
- ✓ Profit decreased due to an increase in selling, general and administrative expenses resulting from increased sales activities to expand business performance, increased system investment, and expenses associated with the implementation of M&A.

| | FY21 3Q | FY22 3Q | Amount of change | Year-on-Year |
|--|------------|------------|------------------|--------------|
| Net Sales | 56,512 | 60,211 | 3,699 | 6.5% |
| Operating profit | 1,255 | 983 | (271) | (21.6)% |
| operating profit ratio | 2.2% | 1.6% | _ | (0.6)pts |
| Ordinary profit | 1,458 | 1,098 | (359) | (24.7)% |
| Profit attributable to owners of parents | 1,040 | 799 | (240) | (23.1)% |

Consolidated Performance: P/L Sales & Operating Profit Transition Tox





Consolidated Performance B/S



The end of FY21 (Mar. 31, 2022)

Total assets: ¥45,176M

Equity ratio: 40.9%

+¥9,710M (6.1)pts The end of FY22 3Q (Dec. 31, 2022)

Total assets: ¥54,887M

Equity ratio: 34.8%

(Unit: Millions of yen) (Unit: Millions of yen) **Current liability Current liability** 30,184 21,024 **Current assets 42,903 Current assets 35,423** Non-current liability 5,675 Non-current liability 5,594 Net assets 18,477 Net assets 19,108 Non-current assets **Non-current assets** 11,983 9,753

Consolidated Performance: B/S(detailed)



Unit: Millions of yen

| | FY21 | FY22 3Q | Amount of | Ratio of | Main reasons of change |
|------------------------------------|--------|---------|-------------|-------------|---|
| | 1121 | 112230 | Change(YoY) | change(YoY) | Walli reasons of change |
| Total Assets | 45,176 | 54,887 | 9,710 | 21.5% | |
| Total current assets | 35,423 | 42,903 | 7,480 | 21.1% | Cash and deposit $Y(1,334)M$ Notes and accounts receivable – trade, and contract assets $Y(0,735)M$ Merchandise and finished goods $Y(0,148)M$ |
| Total non-current assets | 9,753 | 11,983 | 2,230 | 22.9% | |
| Property, plant and equipment | 4,252 | 4,593 | 341 | 8.0% | |
| Intangible assets | 514 | 592 | 77 | 15.1% | |
| Total investments and other assets | 4,986 | 6,797 | 1,811 | 36.3% | Investment securities ¥1,691M |
| Total liabilities and net assets | 45,176 | 54,887 | 9,710 | 21.5% | |
| Total liabilities | 26,699 | 35,778 | 9,078 | 34.0% | |
| Total current liabilities | 21,024 | 30,184 | 9,160 | 43.6% | Electronically recorded obligations – operating ¥3,064M Short term borrowings ¥5,441M |
| Total non-current liabilities | 5,675 | 5,594 | (81) | (1.4)% | Long-term borrowing ¥(180)M |
| Total net assets | 18,477 | 19,108 | 631 | 3.4% | Retained earnings(dividends) ¥(895)M Retained earnings(profit attributable to owners of parent ¥799M, Foreign currency translation adjustment ¥817M |

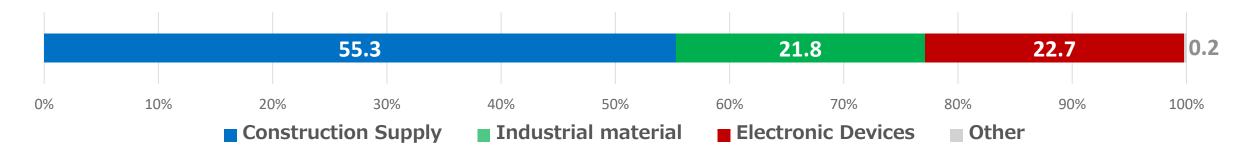


Performance of Each Segment

Net Sales Configuration by Segment



FY22 3Q Net Sales ¥60,211M



Construction Supply Segment

This segment handles a variety of commercial products related to construction and building, including wall materials, foundation pillars(piles), insulation materials, solar panels, and interior materials. We have established a nationwide sales network and also undertake a wide variety of processes, from planning and design to construction.



Industrial Material Segment

This segment handles a diverse range of commercial products, including plastic materials and molded products, high-performance products for rolling stock, industrial textiles, LED construction, and OEM of apparel. We also make use of manufacturers within the group to offer a variety of other services and functions.



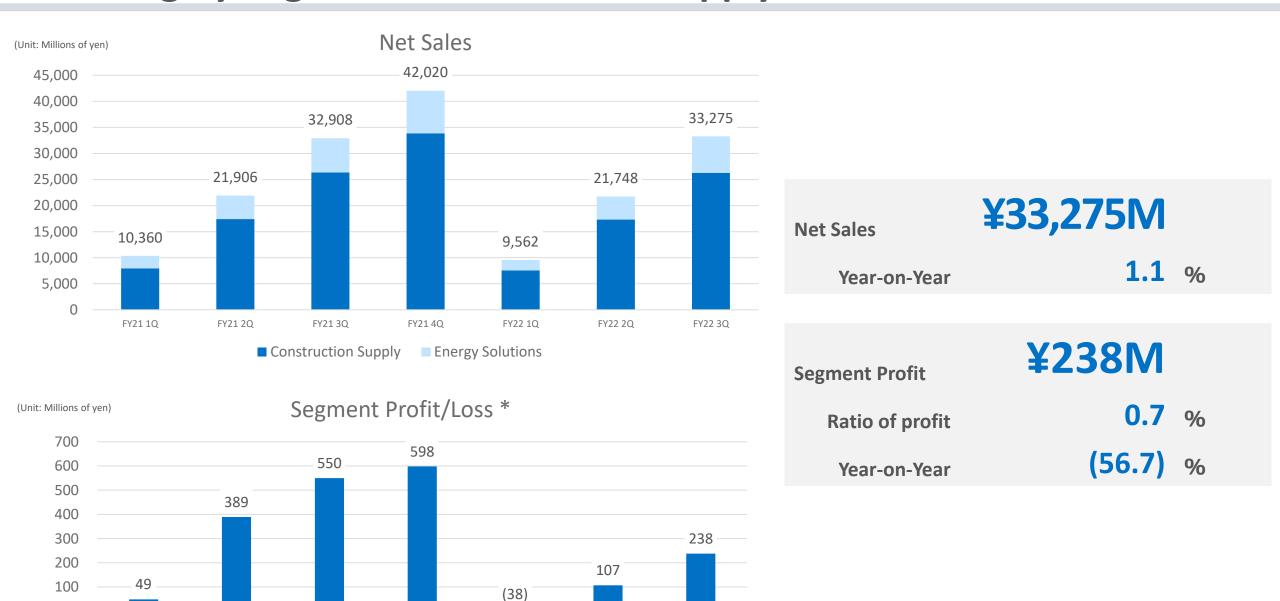
Electronic Device Segment

This segment handles a diverse range of commercial products, including plastic materials and molded products, high-performance products for rolling stock, industrial textiles, LED construction, and OEM of apparel. We also make use of manufacturers within the group to offer a variety of other services and functions.



Briefing by Segment: Construction Supply(Net sales, Segment Operating Profit/Loss)





FY22 1Q

FY22 2Q

FY22 3Q *Operating profit/Loss

FY21 3Q

FY21 4Q

FY21 2Q

FY21 1Q

(100)

Briefing by Segment: Construction Supply -Business Field-

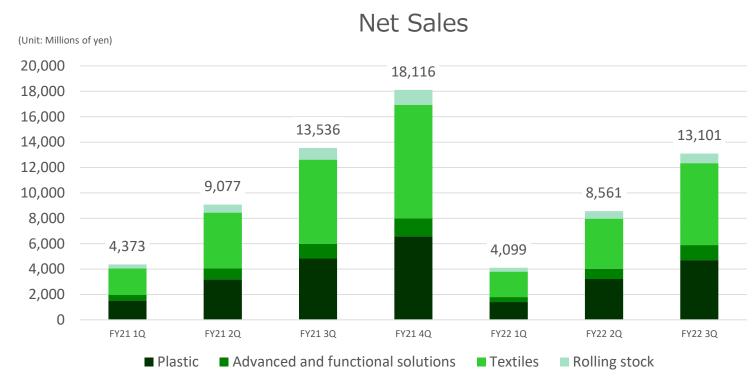


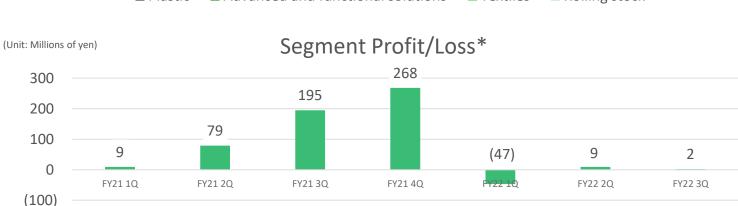
- ➤ In the construction materials field, ground improvement work remained sluggish, while construction materials remained firm.
- > Sales in the solar energy-related field increased year-on-year despite the impact of supply delays for solar panels and peripheral equipment.
- > Thermal Insulation field and housing material fields remained strong and contributed to profit.
- Increase in sales and general administrative expenses due to increased sales activities to expand business, increased system investment, and expenses associated with M&A implementation, resulting in higher sales and lower profit.

| | | | | (Unit: Millions of ye |
|---|---------|---------|------------------|-----------------------|
| Business Field | FY21 3Q | FY22 3Q | Amount of change | Year-on-Year |
| Construction Supply —Sales, design, and construction of materials related to housing and non-housing | 26,332 | 26,269 | (63) | (0.2)% |
| Energy solutions —Sales of solar power generation systems, energy products, and "all-electrification" products. | 6,576 | 7,006 | 429 | 6.5% |
| Segment net sales | 32,908 | 33,275 | 366 | 1.1% |
| Segment profit | 550 | 238 | (312) | (56.7)% |
| Ratio of profit | 1.7% | 0.7% | - | (1.0)pt |

Briefing by Segment: Industrial Material (Net sales, Segment Operating Profit/Loss)







| Net Sales | ¥13,101M | |
|-----------------|----------|---|
| Year-on-Year | (3.2) | % |
| | | |
| Segment Profit | ¥2M | |
| Ratio of profit | 0.0 | % |
| Year-on-Year | (98.8) | % |

Briefing by Segment: Industrial Material -Business Field-



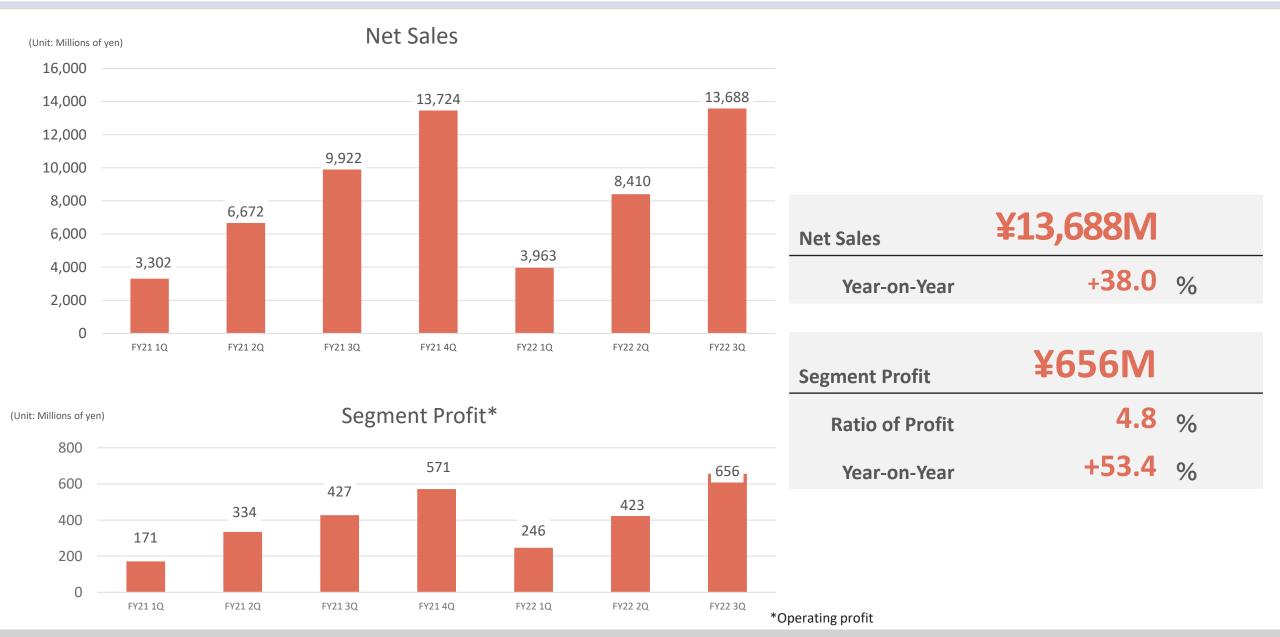
- In the plastic materials-related field, sales declined due to a slow recovery in the automotive market caused by the shortage of semiconductors.
- > Textiles-related field remained sluggish due to stagnant market and lower demand caused by price hikes.
- > Sales and income decreased due to an increase in selling, general and administrative expenses resulting from increased sales activities to expand business performance, increased system investment, and expenses associated with the implementation of M&A.

(Unit: Millions of yen)

| Business field | FY21 3Q | FY22 3Q | Amount of change | Year-on-Year |
|---|---------|---------|------------------|--------------|
| Plastic — Design, processing, and sales of transport materials and molded plastic products | 4,833 | 4,703 | (130) | (2.7)% |
| Advanced and functional solutions —Sales of industrial materials, such as polishing film, and LED installation | 1,150 | 1,182 | 31 | 2.7% |
| Textile —Sales and processing of industrial fabrics, apparel, synthetic leather, sewn products, and textile-related good. | 6,640 | 6,455 | (184) | (2.8)% |
| Rolling stock —Design, processing and sales of interior and exterior components for rolling stock | 912 | 760 | (151) | (16.6)% |
| Segment net sales | 13,536 | 13,101 | (435) | (3.2)% |
| Segment profit | 195 | 2 | (193) | (98.8)% |
| Ratio of profit | 1.4% | 0.0% | - | (1.4)pts |

Briefing by Segment: Electronic Devices (Net sales, Segment Operating Profit/Loss)





Briefing by Segment: Electronic Devices (Net sales, Segment Operating Profit/Loss)



> In the electronic devices and related fields, our core market, the consumer electronics and white goods markets, both showed a recovery trend compared to the previous year.

> Although price competition in the market remained severe, sales and income increased due to an increase (Unit: Millions of yen)

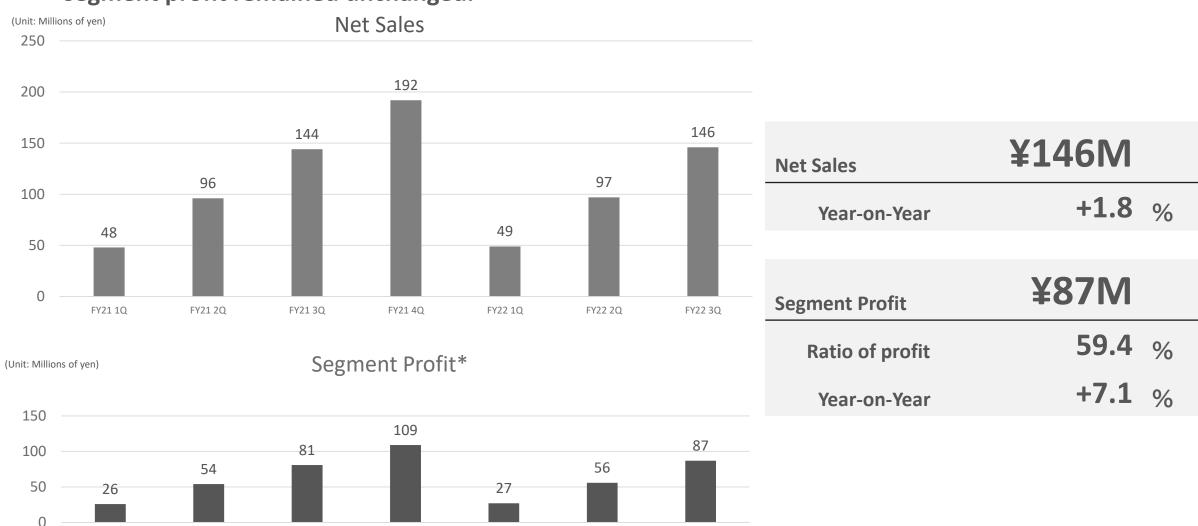
in new orders received and the impact of the yen's depreciation.

| Area | FY21 | FY22 3Q | Amount of change | Year-on-Year |
|--|-------|------------|------------------|--------------|
| Hongkong —Sales of electronic components and devices, production technologies, quality control support | 3,508 | 4,146 | 638 | 18.2% |
| Thailand —Manufacturing and sales of electronic components and devices | 3,343 | 5,464 | 2,121 | 63.5% |
| Japan —Sales of electronic components and devices, production technologies, quality control support. | 1,153 | 1,592 | 438 | 38.0% |
| Others — Manufacturing and sales of electronic components and devices | 1,917 | 2,484 | 567 | 29.6% |
| Segment Net Sales | 9,922 | 13,688 | 3,765 | 38.0% |
| Segment profit | 427 | 656 | 228 | 53.4% |
| Ratio of profit | 4.3% | 4.8% | - | 0.5pts |

Real Estate Leasing Segment



> No change in real estate owned by the Company from the previous period, and both net sales and segment profit remained unchanged.



FY22 2Q

FY22 3Q

*Operating profit

FY21 3Q

FY21 4Q

FY22 1Q

FY21 2Q

FY21 1Q

FY22 3Q Segment Performance Overview



(Unit: Millions of yen)

| | FY 21 | 3Q | FY22 | Amount of | | Year on |
|-------------------------|--------|--------|--------|-----------|--------|------------|
| | Result | Ratio | Result | Ratio | Change | Year |
| Net Sales | 56,512 | 100.0% | 60,211 | 100.0% | 3,699 | 6.5% |
| Construction Supply | 32,908 | 58.2% | 33,275 | 55.3% | 366 | 1.1% |
| Industrial materials | 13,536 | 24.0% | 13,101 | 21.8% | (435) | (3.2)% |
| Electronic Devices | 9,922 | 17.6% | 13,688 | 22.7% | 3,765 | 38.0% |
| Real Estate Leasing | 144 | 0.3% | 146 | 0.2% | 2 | 1.8% |
| Operating Profit | 1,255 | 100.0% | 983 | 100.0% | (271) | (21.6)% |
| Construction Supply | 550 | 43.9% | 238 | 24.2% | (312) | (56.7)% |
| Industrial materials | 195 | 15.6% | 2 | 0.2% | (193) | (98.8)% |
| Electronic Devices | 427 | 34.1% | 656 | 66.7% | 228 | 53.4% |
| Real Estate Leasing | 81 | 6.5% | 87 | 8.9% | 5 | 7.1% |



2. FY22 Full-year Consolidated Performance Forecast

FY22 Consolidated Full-year Forecast(Not changed)



- ✓ Forecasts for the full year have not been revised from those at the beginning of the fiscal year.
- ✓ Net sales are expected to increase 10.7% year on year to ¥82.0Bn, and net profit is expected to be ¥1.4Bn

(unit: Millions of yen)

| | FY21 | FY22 (Forecast) | Amount of change | Year-on-Year |
|---|--------|--------------------|------------------|--------------|
| Net Sales | 74,054 | 82,000 | +7,945 | +10.7% |
| Operating profit | 1,547 | 1,800 | + 252 | +16.3% |
| ratio of operating profit | 2.1% | 2.2% | _ | +0.1pt |
| Ordinary profit | 1,840 | 1,900 | +59 | +3.2% |
| Profit attributable to owners of parent | 1,296 | 1,400 | +103 | +8.0% |

FY22 Consolidated Full-year Forecast by Segment (Not changed)



(Unit: Millions of yen)

| FY21 | FY22 (forecast) | Amount of change | Year-on-Year |
|--------|---|---|--|
| 74,054 | 82,000 | +7,945 | +10.7% |
| 42,020 | 48,200 | +6,179 | +14.7% |
| 18,116 | 19,400 | +1,283 | +7.1% |
| 13,724 | 14,200 | +475 | +3.5% |
| 192 | 200 | +7 | +4.0% |
| 1,547 | 1,800 | +252 | +16.3% |
| 598 | 850 | +251 | +42.0% |
| 268 | 400 | +131 | +49.1% |
| 571 | 450 | (121) | (21.2)% |
| 109 | 100 | (9) | (8.3)% |
| | 74,054 42,020 18,116 13,724 192 1,547 598 268 571 | FY21 (forecast) 74,054 82,000 42,020 48,200 18,116 19,400 13,724 14,200 192 200 1,547 1,800 598 850 268 400 571 450 | FY21 (forecast) Amount of change 74,054 82,000 +7,945 42,020 48,200 +6,179 18,116 19,400 +1,283 13,724 14,200 +475 192 200 +7 1,547 1,800 +252 598 850 +251 268 400 +131 571 450 (121) |



3. Shareholder Return

Shareholder Return Measures



Basic Policy

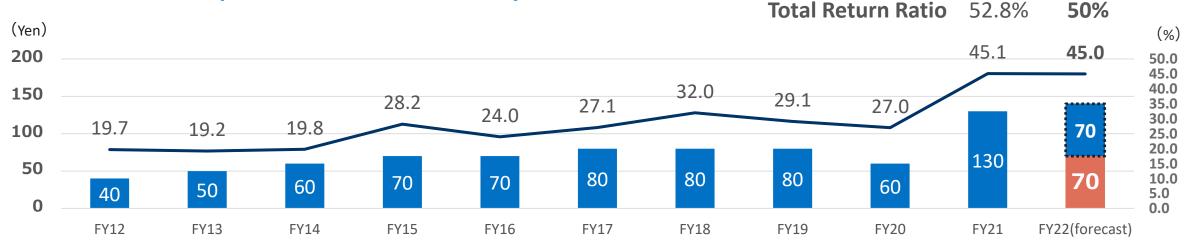
Consolidated dividend payout ratio of 40% or more - Total return ratio of 50% Lower limit of total return amount: 500 million yen

FY22

We expect ¥140 dividends (Year-end ¥70)

Acquisition of treasury stock for ¥100M (disclosed on 11/14)





Dividend payout ratio

Year-end

^{*}On October 1, 2017, a reverse stock split was implemented at a ratio of 1 share for every 10 shares of common stock; dividend per share amounts for fiscal 2016 and prior are shown after the reverse stock split.



Inquiries on this document

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■ Handling of this document

[Precautions regarding forecasts]

The data and predictions for the future disclosed in this document are based on judgments as of the release date of the document and obtainable information, and may change due to various reasons such as the economic situation, changes in market trends, etc.

Therefore, there are no guarantees that the targets and predictions noted in this document will be reached, nor on future business performance.



Appendix

Acquisition and retirement of treasury stock



Acquisition of treasury stock

| Type of shares to be acquired | Common stock of the Company |
|---------------------------------|---|
| Total number of shares acquired | 34,700 shares |
| Total amount of shares acquired | ¥99,770,000 |
| Period of acquisition | From November 15, 2022, to December 1, 2022 |
| Acquisition method | Market purchase on the Tokyo Stock Exchange |

Retirement of treasury stock

| Type of shares retired | Common stock of the Company |
|--|---|
| Number of shares retired | 34,700 shares (0.77% of total shares before retirement) |
| Date of retirement | Feb. 2, 2023. |
| Total number of shares of stock after retirement | 4,466,273 |

Summary of Progress about the Plan to the Meet Criteria



| | Criteria | As of Jul. 30, 2021 | As of Dec. 12, 2021 | As of Mar. 31, 2022 | As of Sep. 30, 2022 | As of Dec. 31, 2022 |
|----------------------------------|-------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Number of tradable shares | 20,000 units or more | 27,185 units | - | 27,058units | 27,694units | - |
| Tradable share market capital | ¥10B or more | ¥4.79B | - | ¥6.34B | ¥6.61B | - |
| Tradable share ratio | 35% or more | 59.7% | - | 60.1% | 61.5% | - |
| Average daily trading value | ¥20M or more | ¥6.83M | ¥12.06M | ¥38.55M | ¥34.47M | ¥33.32M |